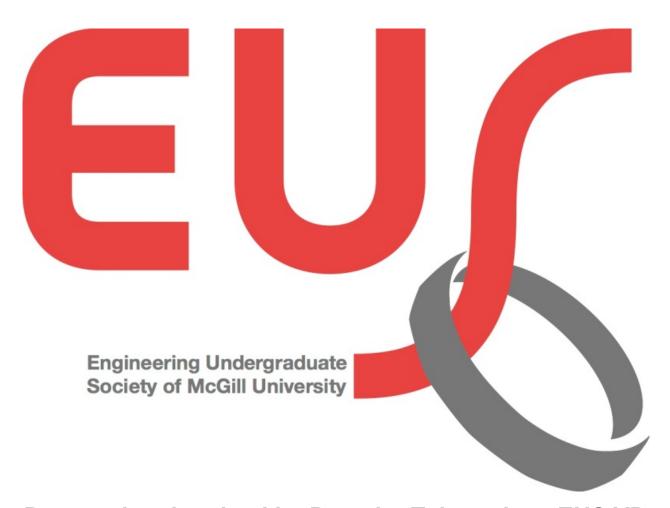
The EUS Financial Guidebook



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1. TL;DR

This section is the EUS Financial procedures in a nutshell. Please see the more detailed sections if you are unsure. This guidebook should be your first resource to check before asking the VP Finance. It is required to read the entire document if you want to be an authorized financial officer for your group.

- EUS Budgeting Standards
 - Please understand how taxes work for EUS groups
 - Everything is budgeted for the PRE-Tax amount
 - Total Revenue collected must be divided by 1.14975 to account for GST and QST being taken off
 - Expenses should be the value before GST and QST
 - Keep Internal Budget. Routinely verify with EUS Records
 - ➤ If you are a EUS Committee or Service, your budget must be approved by EUS Council *each* semester.
 - Your budget is an approval of your activities. You are personally liable for any expenses made that are not approved in your budget
 - Departmental Budgets should be reviewed each semester by EUS Council, but does not require approval.
 - Clubs & Design Teams should maintain their own financial records.
- Cheque Regs
 - ➤ Pink Form found in the EUS Office. Used to get a cheque processed for reimbursement or for a large payment to a company
 - Cheques processed every Wednesday. Deadline to submit each week is Tuesday afternoon, or else it will wait till the following Wednesday.
 - Only authorized Financial Officers for your specific account may approve a cheque reg to your account. It will be rejected otherwise.
 - ➤ Account names and numbers can be found in <u>Section 8</u> or in the account booklet (found in the same area as the cheque req forms).
 - Receipt must have tax numbers in order to get charged the pre-tax amount.
 Otherwise, your account will be charged the full post-tax amount
 - Receipt or invoice must be attached to the back of the cheque req form.
 - Requirements for an invoice to be processed:
 - Sales tax included and the sales tax numbers.
 - The invoice must be addressed to:

Engineering Undergraduate Society of McGill University

The address must be:

3480 rue University, McConnell Building, Room 7 Montreal, Quebec, H3A 0E9

- ➤ If you paid the invoice and need reimbursement, you must include some sort of proof of payment along with the invoice:
 - Receipt
 - Confirmation email
 - Credit Card statement (everything else can be blacked out, but need your name visibly showing as well as the entry showing the expense)
- For foreign purchases, pay with a Canadian credit card and attach your credit card statement showing how much you were charged in CAD (everything else can be blacked out, but need your name visibly showing as well as the entry showing the expense).
- You will be charged the post-tax amount in the following cases:
 - Receipts lacking tax numbers
 - Foreign purchases
 - Out-of-province purchases that do not have tax breakdown
- Submitted Cheque Reqs that do not abide by the requirements will be rejected. You will need to retrieve the rejected cheque req and make the appropriate corrections.
- ➤ See the 50% tax rule when providing free food or service

Deposits

- Deposit Envelopes can be found in the EUS Office for cash and cheque deposits.
- See example of a correctly filled out deposit envelope.
- ➤ Take the pink carbon copy slip before placing sealed deposit envelope in the drop safe (found in the closet in the EUS office).
- ➤ If you are depositing cheque(s), you must make a copy of the cheque(s) and staple it to the **top** white slip before you deposit it.
- ➤ Inform the VP Finance and Dianne of any in-coming sponsorship cheques, whether it's from MESC or from an external company

Funding Sources

- EUS Operating Budget
- Clubs Fund
- Design Team Fund
- Departmental Trips Fund
- Student Space Fund
- MESC Student Initiative Fund
- Engineering Departments
- External Sponsors

Floats

Must be submitted 5 business days beforehand

- > Fill out **both** sections of the purple form
- Return the float in the cash box in an orderly fashion
- Internal Transfers
 - Must be signed by both parties
 - Up to the EUS groups to fill out internal transfer after a shared Blues Pub
 - Not processed as regularly as cheques or deposits

2. Introduction and Scope

Welcome to the EUS Finances Handbook! Whether you are part of a club, committee, departmental society, design team, or just have an unusual taste in reading material, this guide will teach you just about everything you need to know about handling money through the EUS.

Remember that this guidebook is current only as of May 2016, and policies are subject to change! Also, I'm not perfect and make the occasional mistake, so do not treat this guidebook as law. If you see anything that is off, let the VP Finance know, so that it can be corrected in future drafts of this document!

2.1. What is the EUS, and why does it do your bookkeeping?

The EUS, legally known as the Engineering Undergraduate Society of McGill University, is a not-for-profit organization, incorporated in the province of Quebec. It is not a charity nor a registered charity, so we do not have a registration number with the Canadian government to give to sponsors looking to receive tax refunds for charitable donations.

Committees, services, and departments are a part of the EUS, and must abide by the EUS Constitution and all its bylaws. Clubs and Design Teams are groups which are recognized by the EUS and receive all sorts of services from the EUS, such as insurance, advertising, funding, space, banking, etc. They are technically separate entities from the EUS, but must also abide by the EUS Constitution and bylaws in order to maintain club or design team status. The Clubs and Design Team Bylaws are particularly important for these groups.

There are a number of implications here on the financial side of things. One is that for clubs and design teams, their money is their money, and it carries over from year to year. The EUS simply helps with bookkeeping and other financial services. As you'll see in the next section, the benefits of these services are quite substantial.

For departments and committees though, their finances are directly tied to EUS finances. For departments, leftover funds carry over from year to year, so they are effectively like clubs and design teams in that regard. For committees and services, funds do not carry over year to year, and they must apply for a new budget yearly. Other non-

financial distinctions between clubs, committees, services, and design teams will not be covered by this guidebook.

2.2. What does the EUS do for you?

The first thing we offer is banking and bookkeeping services. You funds are held in the EUS bank account so you do not need to deal with bank account administration. All transactions are recorded by the EUS' bookkeeper in our accounting software, leaving an auditable record. You should still keep your own records which are more easily accessible than the EUS records, and which can be used to check the accuracy of the EUS records.

Whenever a purchase is made, you can easily get reimbursed by submitting a cheque req and receiving a cheque. Whenever you receive income, getting it into your bank account is as simple as filling out a simple deposit slip in the EUS Office. You can also make requests for floats, obtain safe storage of floats, and make internal transfers easily between yourself and other groups. And most importantly, whenever there is an issue, or you need advice, or just want to check on your accounts, you can simply go to the VP Finance and get guidance on whatever you need.

EUS groups are eligible for EUS funding; Club and Design Team status makes you eligible for EUS funding through the Clubs Fund and the Design Team Fund, Departments receive a portion of student fees as well as the Departmental Trips Fund, and committees receive a budget from the EUS. All groups are eligible to apply to the Student Space Fund (SSF). Also, by being recognized by the EUS, it will make it easier for you to receive funding from various other campus organizations, such as MESC and SSMU.

Another advantage offered by being part of the EUS is that we handle sales tax for you. When you make a purchase and submit a cheque req, we only charge the pre-tax amount to your account, and put the taxed amount in our tax account. When you receive revenues from providing a good or service, we take off the part which represents sales tax charged, which you are legally required to remit. There will be more details on taxes in section 3.4, but because virtually every group in the EUS makes more taxable purchases than receives taxable revenues, it means that the EUS is effectively saving you a lot of money in taxes. More details on this later, because it gets complicated!

2.3. Limitations and updates to this document

This draft of this document is up-to-date as of May 2016, and was prepared by Ian Richardson, VP Finance of the EUS for 2015-2016 year. I have done my due diligence to make this document as accurate a guide as possible, but I make mistakes and am ultimately just a student, not a financial expert, so in no way should you consider this

document binding. It is meant purely to be a handy guidebook to help you manage your finances within the EUS. Financial procedures of the EUS are subject to change, so this document should be updated on a yearly basis at a minimum. Make sure that you have the most recent edition, or if there is ever anything that you are unsure of, make sure that you contact the VP Finance at vpfinance@mcgilleus.ca.

3. Budgeting and Recordkeeping

This section is dedicated to helping you plan your budget, stick with it, and ensure that proper records are kept. EUS has different budgeting requirements for different groups which you **must** follow, and you will find that budgeting for taxes and record verification are two areas which are not intuitive, yet critical for your organization.

3.1. Budget vs. internal records vs. EUS records

It is useful to clarify the distinctions between budgets, internal records, and EUS records.

- A budget is a plan of expenditures and revenues for the year. It is not a request for funding it is a forecast of where money is coming from and where it is leaving. A budget should be as accurate as possible, and should be binding (unless something unexpected comes up in that case you must get the appropriate approvals to deviate from the budget). There should be some flexibility built into budgets to avoid overspending.
- Internal records are the records that your group keeps of all expenditures and
 revenues as they are made. The EUS generally does not monitor how you keep your
 internal records, but it is expected that you do so, because EUS records can be
 cumbersome to work with, and internal records are the only way you can check the
 accuracy of EUS records.
- EUS records are the records that the EUS keeps. Every expense that gets reimbursed, every revenue that goes into the bank account, and every transfer of funds between groups goes into the EUS records. EUS keeps its records on professional accounting software, and we have a paid bookkeeper (Isabella) who comes in every Wednesday to update the records. These records are the bottom line for how much funds you have, which is why you need to compare your internal records against them. Sometimes there are mistakes, sometimes you forget whether a cheque has been received or cashed, and sometimes there may be large discrepancies between internal and EUS records. This is why record verification is so important!

3.2. Budget requirements for EUS groups

3.2.1. Services and Committees

As an EUS Committee or Service, you are required to request a budget from the EUS. This budget will be reviewed by a Budget Review Committee, and it will subsequently go to EUS Council for approval in the fall semester. The VP Finance will contact you when it is time to have your budget prepared. Make sure to follow all deadlines, and ask any questions you have.

Make sure that you review the previous year's budget, and look at the transactions in last year's EUS accounts to see the actual expenditures and revenues. It is possible that expenditures and revenues varied from what was budgeted last year, and it is possible that you will be planning different activities this year than you did last year – this is fine, but talk to the VP Finance well in advance if you believe that total revenues or expenses will be significantly different.

For some committees, it is acceptable to run a budget deficit. The EUS is not-for-profit, and providing student services through committees and other means is how we give back to students. That being said, we are not overflowing with money, and it is expected that every committee do as much as possible to keep expenses reasonable and to seek revenues.

3.2.2. Clubs and Design Teams

Clubs and Design Teams are responsible for maintaining their own internal records. They are not required to submit a budget to the EUS, except when applying for funding or when applying for club/ design team status for the first time. The EUS's main requirement is that they do not spend more than is in their accounts. However, because they handle their bookkeeping through the EUS, they should liaise with the VP Finance and monitor their activity in the EUS accounts to ensure that their activity is being recorded properly.

3.2.3. Departments

Departments are similar to clubs and design teams in that they are not required to submit a budget to the EUS (at least not normally), and are responsible for maintaining their own internal records. The EUS's main requirement is that they do not spend more than is in their accounts. However, because they handle their bookkeeping through the EUS, they should liaise with the VP Finance and monitor their activity in the EUS accounts, to ensure that their activity is being recorded properly.

It should be noted though that departments are more "internal" to the EUS than clubs and design teams, and the EUS VP Finance may request any information from the departments provided that adequate notice is given (such as End-of-Year Financial

Reports, or even End-of-Semester Reports). The EUS has this power because the departments are legally a part of the EUS, meaning that their finances are EUS finances.

3.3. Budgeting conservatively

You should always budget conservatively. You should slightly overestimate expenses and slightly underestimate revenues. When it comes to revenues, like sponsorship, which you have not received in the past, or fundraisers that you have never done before, underestimate incomes significantly. Remember, always think in the worst case – for example, if you had 50 attendees at the event last year and hope to get 70 this year, make sure that the budget won't go over if you only manage to get 40.

Use enough budget categories that you have a meaningful picture of where money goes and where you might be able to cut costs. You don't need to budget down to the penny though, because you need some flexibility when it comes closer to when you are going to be running your activities. Try to budget slightly higher on individual items than you expect, but not too much higher, especially on large items. For example, if you expect to spend \$16 on a power bar, budget for \$20. But for a larger expense, like \$2000 on a dinner, don't budget more than say \$2100, because it is important to have boundaries on the most expensive items. If you are unsure, talk with the VP Finance.

If you are part of a very large group where unexpected expenses are likely, add a small contingency budget, say of 5%, and discuss the budget with the VP Finance or EUS Budget Director.

3.4. Budgeting for taxes

This is one of the most important sections of this guidebook, because EUS groups do not handle taxes the way you do as an individual. It is imperative that you understand this section before making your budget. If you're confused, please contact the VP Finance or Budget Director and they will be able to clear things up.

3.4.1. Revenues and expenses

Here's a pertinent example. You're collecting money for your department's clothing sale. You get the invoice for pre-tax amount of \$1,000. Since the EUS budgets everything pre-tax, \$1,000 will be the amount the department is charged. The first inclination would be for the department to collect \$1,000 to break-even on the clothing sale. So the VP Finance collects \$1,000 and deposits it.

The \$1,000 deposited includes sales tax. Since the EUS remits all sales tax to the government, a value of 14.975% (5% GST + 9.975% QST) is deducted from all Revenues. So \$43.49 is taken off and put into the GST tax account and \$86.76 is taken off and put into the QST tax account, for a total of \$130.25 being remitted. What's left is

the pre-tax amount of \$869.75 to be deposited into your EUS account. The department just lost \$130.25 because they budgeted their taxes wrong on the collected revenue.

In order for the department to break-even, it would have needed to collect 14.975% more. Therefore, the VP Finance should have collected \$1,149.75 because a GST amount of \$50 and QST amount of \$99.75 would be taken off the deposit and a total of \$1,000 would be left to break-even.

The message here is to always budget pre-tax for *both* revenues and expenses. This is not because the government is necessarily giving the tax back to the EUS, but because we must track tax separately in a tax account, since we need to remit money to the government if we collected more sales tax than we spent. So in effect we are subsidizing all our groups for the sake of making accounting easier.

3.4.2. Food and entertainment exception (50% tax rule)

In the case where a group is providing *free* food and entertainment (restaurants, hotels, beer, pizza, etc.), there is an exception to the pre-tax rule. In these cases, 50% of the total tax amount will be charged as well. You still fill out the cheque req normally, with the pre-tax amount written, but the amount you will see in your accounts will be the average between the pre- and post-tax amounts.

The very important distinction is that this is only for FREE food or entertainment. In other words, it only applies to completely free events, where your group is likely subsidizing using funds which did not need to have tax remitted on them (such as student fees).

If there was a fee for your event that involved food and entertainment (such as a banquet), you should indicate on the cheque req that tickets were sold or that the participants somehow paid a fee for the event. For example, if students paid fees to participate in MEC, then food served during the event would be charged all pre-tax. You just need to indicate that there was a fee associated to the expense, and our bookkeeper will charge you the pre-tax amount. This is why Blues Pub beer, banquets, and most big events don't need to worry about the 50% rule.

3.4.3. Revenues to offset expenses incurred internationally

This exception is generally most important for design teams, but other groups operating internationally will also be affected. If team members are paying fees to offset expenses for a trip outside of Canada, you do not need to budget for losing the sales tax from those fees. If you did, then it would have been cheaper to receive cash from those students and spend it directly in the US, where you have to budget post-tax since EUS cannot claim US sales tax back. Therefore, when you are depositing funds that are specifically to offset expenses incurred from US purchases, then you should clearly indicate on the deposit slip, "To offset expenses in USA – do not remit sales tax".

3.4.4. Out of Province

Expenses made out of province are charged at the total price of their purchase, as we cannot claim sales tax from outside of Quebec, except for GST where GST is listed separately on the receipt. Also, if you do not submit a proper receipt with GST and HST sales tax numbers, we will charge the total amount to your account, and you may only find out about it when you look at the EUS accounts (with the volume of transactions handled by the EUS, it is impossible to chase people down for every mishandled receipt).

3.4.5. Sponsorship and Monetary Donations

Revenues that fall under the category of a "donation" are exempt from sales tax too. So funding from the EUS, MESC, the departments, SSMU, and some sponsors are not taxed. Whether sponsorship is taxed is sometimes hard to determine, and you should always ask the VP Finance if you are not sure. He or she may need to talk to the auditor or look at other resources to figure it out. The following guidelines are useful though:

Taxable:

- Any service being rendered to the sponsor (e.g. ticket booth; space for them to solicit patrons, whether it's directly for sales or not; luncheons/ conferences/ presentations). Essentially, anything that gives the sponsor face time.
- > Advertisements in <u>regular</u> publications (Ledger, Faucet, Yearbook, Handbook, Pipeline, Station; NOT the O-Week handbook, MEC competitors package, etc)

Non-taxable:

- Logos on most anything
- In-kind donations (like food or supplies)

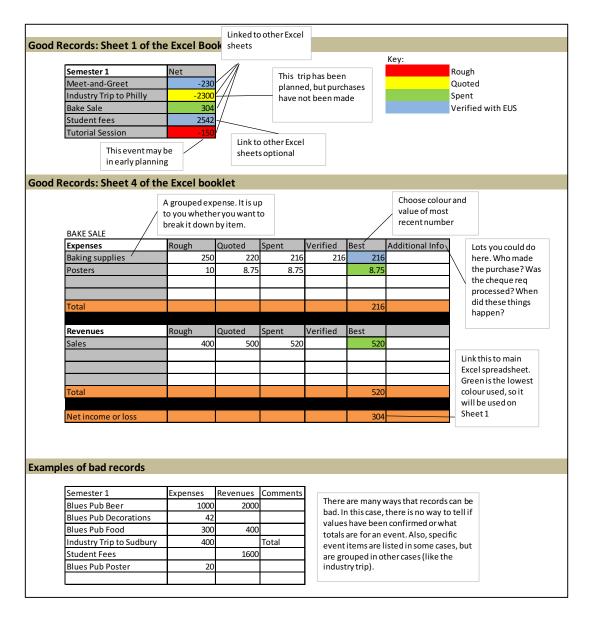
3.5. Keeping internal records

The importance of keeping good internal records has already been hinted at. They are the only way you can check the accuracy of the EUS records, and they are more easily accessible (the VP Finance must personally prepare a printout for you whenever you want to check on the EUS accounts). You can also put a lot more information into internal records, like breaking them down by event. Considering that transaction descriptions in the EUS records are sometimes vague (or outright inaccurate from time to time), this is essential. The EUS does not monitor how you keep your internal records, but I have some strong recommendations.

The first recommendation is that every expenditure goes through 3-4 stages. The first stage is an initial prediction of what the price of the expenditure will be. Next is a precise quote. Next is the exact value, after it has been paid. And finally there is the value that you have verified has made it into the EUS accounts. You should have a way of indicating at what stage each value in your records is at. I used colour coding on an Excel spreadsheet. I marked values as red when they were very rough for planning purposes. I

upgraded them to yellow when we had an almost exact idea of what the amount would be. The value then became green when I saw the actual amount on the receipt that was being submitted. And finally, the value became blue after I had reviewed the EUS accounts and confirmed that the value was inputted as expected. Another option that is more rigorous is to have 4 columns for each of those four stages, so that you can enter amounts in each and always be able to look back at the differences. Whichever strategy you choose, something like this is essential if you are going to be serious about record verification (see next subsection).

The second recommendation is that if you are a department or a large committee, club, or design team, make sure that you show expenditures broken down by event or initiative. Don't just lump every transaction your group makes for the entire year into two columns for revenues and expenses. For example, if you run a ski trip, group the revenues and expenses together, and come up with an overall net loss or profit for the ski trip. Reference this net loss or profit in your overall budget for the year, so that you can see how much you made or lost on individual events and initiatives. Take a look at the example below:



Good and bad records for departments and other large EUS groups.

Note that the records in the above Figure are just very basic examples. There are other ways to keep good records (you could show total event revenues and expenses on Sheet 1 of the good records, for example), and there are even more ways to keep bad records.

The rigour of your system will also depend on the size of your group, and the exact details are up to you, but it is extremely important that you get an idea of expenditures per event/initiative. Otherwise, your budget may not be clear to someone who is viewing it, and you may not have a good idea of where your group is putting its resources.

As a final recommendation, make sure that you have standard procedures for accepting processing revenues and expenses within your group. You are encouraged to require all expenses and revenues to be processed by your financial officer, so that they are is able to monitor and verify everything without anything slipping through the cracks, which is important for the one responsible for your group's financial planning. If another member of your group must handle a cheque req or deposit instead, make sure that the financial officer is given all the details.

3.6. Record verification

I've mentioned the importance of record verification already, and I'll mention it again because it is so important. You need to check every revenue and expense in your internal records against every revenue and expense in the EUS records to ensure that there are no mistakes. You would be surprised by the things you can turn up through this process, and the amount of money it can save your group.

3.6.1. When to verify records

I would recommend going through the process of record verification at least 4 times per year. Do it in the middle of each semester, and just before or after exams. The final one of the year is especially important, because the EUS closes the fiscal year on April 30th and prepares the books for the audit throughout May. It is essential that errors be corrected before the books get audited.

And just as the process helps the EUS in closing its books, it helps you close the books on your term as your group's financial officer, as terms usually end at the end of April, and you need to make sure that everything is on a clean slate for your successor. You could even have your successor help you with the last round of record verification, so that they can learn about how your group handles money, and so that they can be personally confident of the group's financial status going into the new fiscal year.

3.6.2. Requesting account print-outs

EUS records are recorded in accounting software, and there is only one computer in the EUS with access to this software. Therefore, you must ask the VP Finance to prepare a print-out of your accounts for you prior to record verification. He or she will probably be producing these for you according to a regular schedule anyway, but you can always ask if you have not received it.

Keep in mind that deposits and expenses do not make their way into the accounts immediately. Expenses are only entered after Isabella prepares the cheques on Wednesdays, and deposits are only entered biweekly during the school year. Below is a typical account printout.

6/04/14 5 G/L Transa		n Functional Curren	ocy (GLPTLS1)	Engineenr	g Undergraduate Society				Page 47
Account N	umber/		Description/	Posting					
Prd.	Source	Date	Reference	Seq.	Batch-Entry	Debits	Credits	Net Change	Balanc
			Net Change and Ending Balance for Fiscal Period 12:					902.59	1,277.5
			Totals: Office Misc Exp		_	1,288.59	11.00	1,277.59	1,277.5
5581-58			VP Academic Exp						0.0
04	GL-JE	8/30/13	COPI CHRGS TO VP ACADEMIC MAY1 - AUG 30, 2013	4543	4563-2	5.54			
			Net Change and Ending Balance for Fiscal Period 04:					5.54	5.5
08	GL-JE	12/31/13	COPI CHRGS TO VP ACADEMIC SEPT-DEC 2013	4796	4816-1	28.20			
			Net Change and Ending Balance for Fiscal Period 08:					28.20	33.7
10	AP-PY	2/26/14	VISION BUILDING WORKSHOP FOOD ANDREA GIDEON	4844	4864-31	25.55			
10	GL-JE	2/25/14	GSTORE CHRGS TO VP ACADEMIC RE COFFEE VISION WC Net Change and Ending Balance for Fiscal Period 10:	4892	4913-12	5.00		30.55	64.2
12	AP-PY	4/30/14	VARIOUS EXP RE EUS VISION BUILDING WORKSHOPS ANDREA GIDEON	5010	5032-12	11.99			
12	GL-JE	4/30/14	COPI CHRGS TO VP ACADEMIC JAN 1-APR 30, 14	5013	5029-1	1.00			
			Net Change and Ending Balance for Fiscal Period 12:		_			12.99	77.2
			Totals: VP Academic Exp		_	77.28	0.00	77.28	77.2
5582-58			VP Finance Exp						0.0
04	AP-PY	8/14/13	NOTEBOOK ZACHERY OMAN	4521	4541-1	19.00			
04	GL-JE	8/30/13	COPI CHRGS TO VP FINANCE MAY1 - AUG 30, 2013	4543	4563-2	48.93			
			Net Change and Ending Balance for Fiscal Period 04:					67.93	67.9
06	AP-PY	10/23/13	PIZZA FOR OFFICE CLEANING/BUDGET COM/TUTORIALS D ZACHERY OMAN	4617	4637-11	6.99			
06	AP-PY	10/23/13	PIZZA FOR OFFICE CLEANING/BUDGET COM/TUTORIALS D ZACHERY OMAN		4637-11	22.34			
06	AP-PY	10/24/13	00000014634- 8/14/13 ZACHERY OMAN	4624	4644-1		19.00		
)6	AP-PY	10/24/13	TO REPL CK LOST PURCHASE NOTEBOOK / REIMB INK CA ZACHERY OMAN	4642	4662-1	21.85			

3.6.3. Checking internal vs EUS records

When you have the EUS records and your own records in front of you, you need to compare them to ensure that they match. Go transaction by transaction in the EUS records, and match them to the values in your internal records. You must ensure that all the values in your records are in the EUS records, and vice-versa. If you submitted several receipts in the same cheque req, these expenditures may be grouped in the EUS accounts, and if multiple deposits were received in the same envelope, these will also be entered together, so keep that in mind if you see something that does not make sense. You can always talk to the VP Finance to look at the original records if you cannot figure out what happened with a particular value. Also remember the tax rules. Make sure that you take these factors into account before crying error.

Another thing to note is that transaction descriptions in the EUS records are not always the best. Charges and deposits from McGill often just come with a serial number, so hopefully you can figure out what the amount was intended for. Also, it is possible that Isabella could not read your description on a cheque req or made an error, so you may need to do some sleuthing if a description does not make sense. Also, always remember

to put a description on deposit slips, even though there is not a clear field for descriptions, because this description will help you a lot later during the verification process.

3.6.4. Discrepancies

If there is something missing from the EUS accounts or something in the accounts that you can just not make sense of, contact the EUS VP Finance. Give as much information as you can. We keep copies of all receipts, as well as deposit slips, so I can help you dig for things to figure out what happened. I can also help you check to see if maybe something was accidentally entered into an account not belonging to your group. The VP Finance has a lot on his or her plate, so make sure you try to figure things out yourself first, but do not hesitate to ask about things that you cannot sort out yourself.

3.7. Delayed expenses and revenues

Keep in mind that cheques and bills from external groups may take a while to come in. Sponsorship, funding from MESC, or departments, and just about anything from SSMU are prime examples. It is critically important that you keep track of these delayed revenues and expenses, because you need to make sure that these are not forgotten about. It is likely that you will be waiting on some cheques at the end of your term, and you need to be able to inform your successor of them so that they can ensure that they are received in the new year.

Also, it is important that you inform the new VP Finance near the end of April of any incoming revenues and expenses, because these are assets and liabilities of the EUS that the auditor must be made aware of. Because these revenues and expenses are from the previous year, they must be recorded in that years' books as liabilities or receivables if they have not yet been received. This also helps make the accounts more clear for you in the next year.

4. Cheque Requisitions

There are therefore two ways to pay for expenses. One is for you to make the purchase yourself and be reimbursed via cheque req, and the other is to provide a proper invoice and have the EUS issue the cheque. Generally speaking, you will find the first method more convenient.

4.1. Cheque Requisitions

Cheque Reg's are the main form of reimbursement for general EUS expenses. Basically, you buy something for your group (it needs to be an approved purchase), and the EUS will pay you back. You can pay in cash, credit, or debit – it doesn't matter, as long as you get a receipt. Generally speaking, I recommend credit or debit, because on the off-chance that you lose your receipt, there is a still a record of the transaction (DO NOT lose receipts!).

The form itself is very self-explanatory. You essentially fill in the amounts from your receipt in the first 4 fields. Note that Quebec receipts may list the French abbreviations: GST→TPS and PST →TVQ.

The name indicated in the "Payable to the order of" will be the name printed on the cheque once it's processed. In most cases, the Cheque

EUS Cheque Requisition EUS			
Amount Before Tax			
Total GST			
Total PST			
Total (the amount of cheque)			
Payable to the order of			
From what account (name)			
From what account (number)			
Reason for cheque (attach receipts and/or invoices to be reimbursed or paid with a brief explanation):			
Approved by (print)			
Phone number			
Signature			
Write "MAIL" here if the cheque is to be mailed.			
Otherwise, leave blank.			
(If yes, print address on back of form) CHEQUES SHOULD ONLY BE MAILED IF THEY ARE FOR INDIVIDUALS WHO			
ARE OUT OF MONTREAL OR FOR BUSINESSES/ORGANIZATIONS			
Office use Paid Cheque #:			
Date:			

Req will be filled out for someone to get reimbursed on a purchase. In other cases, when you need a cheque to be made to a company, this same form will be used. You will need an invoice or other appropriate documentation to attach to it.

The account name and number can be obtained from the account booklet located on the same rack where the cheque req forms are located. You can also find them in Section 8 for you to do a more convenient search.

What you write in the "reason for cheque" field will be the description that shows up in the account printout. It should be brief description of the purchase. Please do not write a



story *why* you're making the purchase, we just need a quick description.

Anyone can prepare cheque reqs, but they need the signature from one of the approved financial officers of the account. Generally, this if the President and VP Finance of the group. You must let the EUS VP Finance know who your financial officers are. This is

so that your financial officer can have another layer of control on your group's internal finances. Remember, anyone can prepare a cheque req, but you need a verified financial officer to sign it.

If you need the cheque to be mailed out, please follow the directions outlined on the cheque req form. After you finish filling it out, staple your receipt **TO THE BACK** of the form, and place it in the cheque req box. A picture of the office showing you where to find the forms and the cheque req box can be seen above.

If any step is incorrect, illegible, or lacks documentation, then the cheque req will be rejected. Stapling receipts to the front of the cheque req form is grounds for rejection so make sure everything is neat and organized before submitting. You have been warned.

4.1.1. What constitutes a proper receipt

A proper receipt shows the pre-tax amount, the provincial sales tax, and the government sales tax. It also shows the TPS (GST) and TPQ (PST) numbers of the business. If any of these elements are missing, the sales tax will be charged to your accounts, and you might not find out until it is too late. Generally speaking, receipts that are provided by a store include all of these elements by default, and you probably don't need to bother checking them.

Pizza places and other small cash businesses commonly give you handwritten receipts without the proper information, but these can still allow you to be reimbursed – just don't expect to get charged the pre-tax amount if you don't have the tax numbers. Likewise, pizza places, cab drivers, and other businesses often will take cash tips, but if you want to be reimbursed for the tip, get them to write the tip on the receipt and sign for it.

You should also be aware that transactions made outside of the province can be reimbursed, but you will get charged the post-tax amount. You are only charged pre-tax amounts for purchases made in Quebec. The only exception is when HST or GST are clearly indicated on the receipt for a purchase made in a Canadian province other than Quebec – in this case, the GST or HST will not be charged to you.

Sometimes, you will get an invoice for your purchase. This can act as your receipt, but there must be some indication that it has been paid. You will notice that there is no indication that it has been paid on the example in the figure, so it would not constitute a proper receipt.

4.1.2. 50% Tax Rule

Expenses where a good or service is provided for free (I.E. free food costs), 50% of the tax will be charged. This 50% charge is not applicable when tickets are sold to the event. Indicate on the cheque req if tickets were sold or else your account will get charged the average of the pre- and post-tax amounts.

4.1.3. Foreign purchases

Foreign purchases are typically made in a foreign currency, but the EUS can only print cheques in Canadian dollars, so an additional step is needed to ensure that you are reimbursed the correct amount. Submit a statement (credit statement preferably) along with the receipt to show the actual conversion and price you were charged. For this reason, you should try to make ALL purchases in the United States or other countries with a Canadian credit or debit card.

4.1.4. Submission deadline

Isabella, the EUS bookkeeper, comes in on Wednesdays to process the cheque reqs. The EUS VP Finance must approve all cheque reqs before they go to Isabella. Therefore, the deadline for cheque reqs every week is Tuesday, at noon. This is subject to change without notice based on the bookkeeper's availability. Cheque reqs submitted after this time may not be processed for another week. A day or two after a cheque req is processed, a cheque will be available for pickup in the EUS Office.

4.1.5. Cheque receipt

Currently, to receive a cheque that has been processed, the person for whom the cheque is written must approach Dianne in the EUS Office, and she will hand that individual the cheque. Cheques prepared on Wednesday should be picked up on Friday of that week.

Note that it is also possible to have a cheque mailed to you if you will not be in Montreal. Simply indicate this on the cheque req, with the appropriate mailing address.

4.2. Invoice Requirements

For large expenses or regular expenses, you may prefer for the EUS to pay the vendor directly. To do this, you need them to first send you an invoice. An invoice **must** have the following:

- ✓ Sales tax included and the sales tax numbers.
- ✓ The invoice must be addressed to:

Engineering Undergraduate Society of McGill University

✓ The address must be:

3480 rue University, McConnell Building, Room 7 Montreal, Quebec, H3A 0E9

Failing to meet the above criteria means that we cannot process the invoice. It is also the responsibility of the Financial Officer of your group to fill out the cheque req and submit it with the appropriate documentation. **Submit the invoice at least 10 days in advance of when the money is needed**. If your banquet is the next day and you need to get money to pay for it, you might be in trouble. Note that cheques to companies **will be mailed** unless otherwise indicated.

Below are some examples of invoices that cannot be processed:

Addressed to the wrong entity. Wrong address as well.



125, BOUL SAINT-JEAN-BAPTISTE TRÉAL QC H1B 5V3 USIMM.CA T514-640-4144 F514-640-9593 FACTURE:

#16607

Date : No Projet : 18-Feb-16 17895

Nom du projet CANOE BETON 2016

No Commande: signe

A: Sara Khandaker

MCGILL UNIVERSITY

817, Sherbrooke Street West Macdonald Engineering Buil Montréal (Québec) H3A 0C3

Commentaires :

Expéditeur :

Bon de Livraison: 17895-1 à 17895-2

Condition:

Payable sur livraison

# Item USIMM	Quantité	Description		
		Description	Prix unitaire	Prix total
42	1	SPONSORSHIP (50% OFF MACHINIING)	(5,750.00\$)	(5,750.00\$)
89	1	POLYSTYRENE 4"	1,150.00\$	1,150.00 \$
60542	1	CUT OUT OF MALE AND FEMALE SKIRT IN POLYSTYREN	11,500.00\$	11,500.00 \$
No T.P.S. R-1			Sous-total	6,900.00 \$
No T.V.Q. 100	1361-7374-TQ-	-0001	T.P.S.	345.00 \$
			T.V.Q.	688.28 S
Facture prépa	rée par : Ma	artin Hardy	TOTAL	7,933.28 \$

Les marchandises ci-haut mentionnées demeurent la propriété de USIMM Inc. jusqu'à l'acquitement total de la facture. Intérêt de 2% par mois sur compte passé dû, après le terme.



Le Poêlon Gourmand 1101 bellevue PREVOST, J0R1T0 Bur: 514-529-9987

julien@lepoelongourmand.com

Date Le 27 Avril 2016 # FACTURE: 743

CLIENT:

MC GILL

MONTREAL

There is no indication that this invoice is for the EUS, so the EUS should not be paying this

DÉTAIL DU REPAS DU: 29 AVRIL 2016

	Nombre	Prix unitaire		Total
HORS OEUVRES				
	220 X	1,75\$	=	385,00 \$
PAELLA AND RATATOUILLE				
	110 X	12,00\$	=	1 320,00 \$
		TOTAL	=	1 705,00 \$
	No 840575971	TPS 5%	=	85,25 \$
	No 1220846501	TVQ 9.975%	#	170.07 S
		TOTAL	= 1	1 000 22 0

Paiement comptant ou par chéque au nom du Poelon Gourmand ou carte de crédit (+3%)

Espace Cormier-Loft Hotel

INVOICE

Annie Orzechowska

334 Terrasse St-Denis Montréal,Québec H2X 1E8 Phone 514-439-1818 Fax 514-439-1819 DATE: March 30, 2016 INVOICE # 20160402

Addressed to

the EUS with our correct address

events@espacecormier.com

Bill To:
Engineering Undegraduate Society
Mcgill University
Ian Richardson
3480 Rue University
Montreal, Quebec H3A OE9
jessica.ferkul@mail.mcgill.ca

For: Balance for April 2nd 2016

	DESCRIPTION		,	MOUNT
98 Guests at 71.50\$ per person			\$	14,370.00
Guests (Staff) at 50\$ per person				100.00
Caterer to be paid seperately (200 peop	ple x 50\$ + Tax) = 10000\$ with tax 11497.50\$			
		ė.		
		SUPPLIES.		44.470.00
	No indication of their tax	SUBTOTAL	s	14,470.00
	No indication of their tax	GST	s	723.50
	No indication of their tax numbers anywhere, so	4	s	723.50
		GST PST		723.50 1,443.38
	numbers anywhere, so	GST PST	\$	14,470.00 723.50 1,443.38 16,636.88 5797.61

Payment due April 1st 2016

THANK YOU TO HAVE CHOSEN US FOR YOUR EVENT

4621

Corrected Invoice:

Espace Cormier-Loft Hotel

INVOICE

Annie Orzechowska

334 Terrasse St-Denis Montréal,Québec H2X 1E8 Phone 514-439-1818 Fax 514-439-1819 INVOICE#

DATE:

March 30, 2016 20160402

events@espacecormier.com

Bill To:
Engineering Undegraduate Society
Mcgill Universty
Ian Richardson
3480 Rue University
Montreal, Quebec H3A OE9
jessica.ferkul@mail.mcgill.ca

For:

Balance for April 2nd 2016

DESCRIPTION		AMOUNT
198 Guests at 71.50\$ per person 2 Guests (Staff) at 50\$ per person Caterer to be paid seperately (200 people x 50\$ + Tax) = 10000\$ with tax 11497.50\$	\$	14,370.00 100.00
Now it can be processed! GST:854268661 GST PST QST 1215456821 TOTAL	\$	14,470.00 723.50 1,443.38 16,636.88
Deposit of 10839.27\$ made BALANCE:	•	5797.61

Make all checks payable to Espace Cormier

Payment due April 1st 2016

THANK YOU TO HAVE CHOSEN US FOR YOUR EVENT

4.3. Deposits on a Venue

For deposits, the EUS will not accept cheque reqs. If you must make a deposit and need it to be paid for, you must submit a proper invoice for the deposit. This policy is in place, because if you make a deposit on a venue and get reimbursed by the EUS, you could hypothetically cancel on the venue and end up with extra money in your pocket, if you didn't get caught (I trust you, but we still need to follow procedures, and the auditor looks out for weaknesses like this).

4.4. FOAPAL

On rare occasions when a McGill entity is providing a service to the EUS, such as security, you may be asked for the EUS FOAPAL number. This is a reference number normally used to internally transfer money between McGill groups. Because EUS is financially external from McGill, we cannot provide internal transfers to McGill, and must write a cheque. However, we do have an "external" FOAPAL number which you can give to them, which acts kind of like a client number so that they have a reference to bill us with. McGill still must provide a proper invoice, but you may never see the invoice yourself.

The number which they use for the EUS is EX-1491-00049. The EUS receives many undetailed invoices from various McGill units to make payments, and the invoice will go unpaid if we don't know which group to bill for it or don't have authorization from that group to pay the bill (e.g. if Group A has a FOAPAL-able invoice, we can only pay it if the financial officer of Group A ok's it).

4.5. Large Expenses

Large expenses are handled like small expenses, with a couple exceptions. The first is that you may want to pay them via invoice rather than cheque req if members of your group do not want to pay for it personally and get reimbursed.

The other caveat is that any expense over \$5000 must be personally approved by either the EUS VP Finance or President. This is because purchases of this amount require someone with EUS signing authority, and these two execs are the only ones with that authority. Simply email them, and ask them to reply back via email with approval.

The other important thing to note is that documentation must be rock-solid. A hand-written receipt for a large purchase probably will not do. The ideal receipt for a large purchase of over \$1000 will look like the invoice, except that there will be an indication that it has been paid. Sales tax numbers should be included, as well as the address of the business from whom the purchase is being made. If you are unsure about the validity of a receipt, ask the EUS VP Finance.

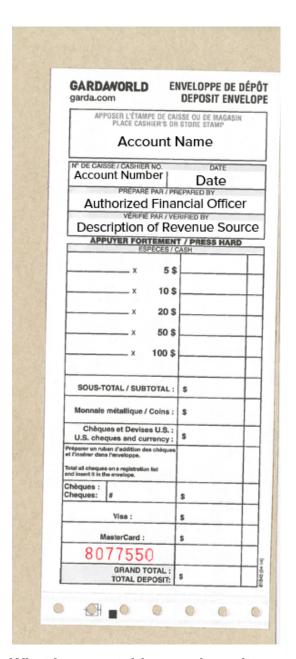
5. Receiving Revenues

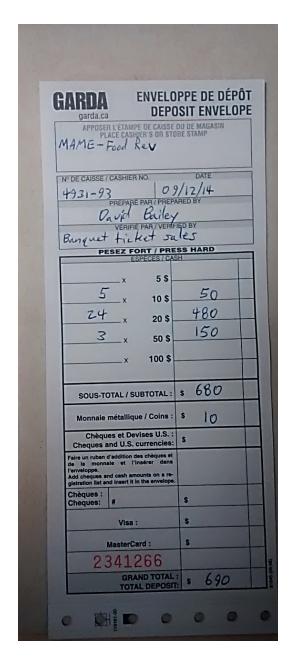
The main sources of revenues come from student fees, event tickets, or sponsorship. Many revenues will be deposited in your account without you ever seeing them, such as student fees (for departments), MESC funding, and any other revenue that is mailed directly to the EUS. We will try to inform you when something has been received, but you should make sure you check your accounts every now and then to find out about these, or ask the VP Finance about specific payments.

In addition to these deposits that come in automatically, there are many that you will need to deposit yourself. These consist of cash or cheques that you collect personally for events, fundraisers, and other initiatives that you coordinate.

5.1. Deposit slips

In the EUS Office, there are deposit slips located in the rack on the right as you enter. A few of the fields on the deposit slip are a little unclear. You should make sure that you include your name, the name and number of the account you are depositing to, the date, and a **few words to describe what the deposit is for**. The description is important, because our bookkeeper will use it to determine whether taxes should be remitted, which affects your revenue flow. The image below shows a properly filled out deposit slip.



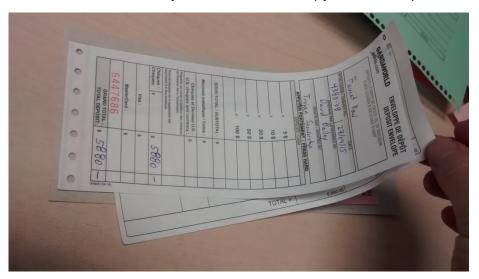


5.1.1. What is acceptable as a deposit

Acceptable deposits include cash (including coins) and cheques. **When depositing a cheque**, you must attach the cheque stub to the top white copy. If there is no stub, then you must make a copy of the cheque and attach it. Please ensure that coins are submitted by the roll when there are sufficient coins to make a roll. There are spare rolls in the EUS Office – ask Dianne during business hours. Deposits should be made only in Canadian currency. With the exception of US coins, do not accept foreign currency, unless you want to try to sell it.

5.1.2. Submitting the deposit

When you have filled out the deposit slip, detach the pink slip (it's a carbon copy). This is your receipt, which you should keep in your records. DO NOT detach the white slip on top. **When depositing a cheque**, you must attach the cheque stub to the top white copy. If there is no stub, then you must make a copy of the cheque and attach it.



A filled-out deposit slip with a cheque receipt attached.

Next, seal the deposit envelope, and put it in the drop safe. The drop safe is located in the closet as you enter the EUS Office on the right. Place the envelope in the safe, turn the wheel, and make sure that it dropped through. Your deposit will be processed within two weeks of you submitting it, and it should be in your accounts between two and four weeks after being processed. The location of the safe can be seen below:



5.2. Security

When collecting money for an event, you should make frequent deposits, rather than holding onto large amounts of cash at a time. For example, if you expect \$5000 in ticket sales to an event, you might make deposits every \$1000 or so, or even every few hundred. It's not always safe to be sitting around with thousands of dollars in cash in front of you when you are tabling.

Cash that you hold onto is not secure or insured, but by depositing it you can be more assured of its safety. As warm and fuzzy the EUS community seems to be, you're in the middle of a big city, and the EUS **HAS** been robbed in the past (nothing violent – someone broke into the VP Finance Office and made off with some cash a few years ago). If you keep money in a departmental lounge or a locker or something for temporary storage, you are putting your group and the EUS at risk.

And as a side note, if you decide not to make a deposit at the end of the day but are unsure where to store the money you have, you can keep your cash box stored in the EUS VP Finance Office where it will be relatively safe.

5.3. Credit and FOAPAL

With the new card reader at the General Store, your group can know accept credit and debit card payments when you are tabling for your event. Email generalstore@mcgilleus.ca beforehand if you want to accept credit and debit card

payments. However, we do not accept online payments. So do not ask for the EUS bank account information.

The EUS FOAPAL is completely external from the McGill Banner System, so there's restrictions on what it can be used for. It's essentially just a client number that McGill has to bill us. The number is EX-1491-00049. You must notify the VP Finance and Dianne in writing if you are to use the FOAPAL. You must also recognize the following restrictions:

Things that the EUS FOAPAL can be used for:

- McGill Security Charges
- McGill Grounds Charges
- McGill Building Charges (porter)

Things that the EUS FOAPAL cannot be used for:

- > Receiving money from MESC, IEEE, MIAE, or other McGill departments
- Receiving money from external companies
- Paying for Work Orders in the Machine Tool Lab
- ➤ McGill Travel Services
- Anything internal to the McGill Banner System

Essentially, the only groups that should be using the EUS FOAPAL are OAP, Sports, and MEC. Potentially another group if there are porter charges for your event.

For departments, and you're using McGill Travel Services, ask the department if you can use their McGill FOAPAL and then have them invoice the EUS. Or ask for McGill Travel Services to issue invoices to the EUS, but they're not super cooperative sometimes.

5.4. Cheques Sent to EUS

There may be situations where a cheque will be written to your group, but the cheque will be mailed to the EUS. This is often the case for McGill funding sources, like MESC funding or funding from departments. This is perfectly fine. However, it is very important that you inform the EUS VP Finance or Dianne that a cheque is coming, and for how much. Cheques sometimes come with no description, and it may be difficult for us to ensure that the cheque goes to your group if we have no way of knowing who the cheque is intended for.

5.5. Issuing an Invoice

Sometimes, you may find it necessary to issue an invoice to a company or other organization in order for them to send you a cheque. For example, a departmental society may find it necessary to prepare an invoice for a sponsor.

- Company Name
- Company Address
- Description or Reason for the invoice
- Amount of the invoice

If you need any assistance or a template, contact the Budget Director or the VP Finance.

6. Funding Sources

Some groups get a certain amount of funds "automatically" every year, such as how the EUS and departments receive student fees. Virtually all groups bring in revenues through fundraising initiatives, like running a Blues Pub or charging event tickets. But there are also sources of funding that fall more along the lines of a "donation" from organizations that wish to promote student life. The following are a few of these organizations, and some first steps in applying for funding from them.

Note that some of these groups often send a cheque directly to the EUS Office if you are successful in your application. If this is the case, you must inform Dianne in the EUS Office how much you are expecting, and from who.

6.1. EUS

If you are a committee, you receive funds from the EUS automatically if it is approved in your budget. For other groups, you must apply to one of several EUS funds and meet its criteria. Here are the funds which are currently in existence:

6.1.1. Departmental Trips Funding

This fund is for trips taken by departmental societies that are beneficial to students. The trip may be a conference, a sports trip, a day trip industry tour, or an overnight industry tour. The details can be found in the Departmental Trips Funding Bylaws, but the short story is that you must apply in writing to the EUS Executive Committee prior to the trip, including a detailed itinerary, budget, and list of attendees (with their departments indicated). The maximum per-head supplement which may be received per student is:

- Conferences: \$75 per student
- > Sports Trips: \$5 per student
- > Industry Tours (day-trip): \$5 per student
- Industry Tours (overnight): \$15 per student

Keep in mind that these are maximum values. Depending on how full the fund is and how beneficial your trip is to students, the amount given may vary. Be reasonable when asking for support and indicate other funding sources when applying – the departmental trips fund is relatively small and does anticipate that students will still have to pay out of pocket for some expenses. This fund is only helpful in reducing but not eliminating trip costs. Apply early because MESC may require your attempt to get this funding before you request MESC funding.

6.1.2. Design Team Fund

Recognized design teams may apply to this fund. The value of the fund varies year by year and depends on available EUS funds. Distribution of the fund is according to the Design Team Funding Committee (DTFC) Bylaws, and the DTFC meets once per semester. Your design team will be notified prior to the meeting.

6.1.3. Clubs Fund

EUS clubs may apply to this fund. The value of the fund varies year by year, and depends on available EUS funds. Distribution of the fund is according to the Clubs Funding Committee (CFC) Bylaws, and the CFC meets once per semester. Your club will be notified prior to the meeting.

6.1.4. Student Space Fund

This fund, formerly known as the Space Improvement Fund (SIF), is a resource funded by student fees to improve the quality of student space. Up the a fifth of the fees collected every semester may be used for small projects, including improvements to the Common Room, the McGill Engineering Design Network Workshop, the Clubs Office, lounges of Departmental Societies, and other student space. Application instructions will be made available prior to the SSFC (Student Space Fund Committee) meeting to discuss proposals.

6.1.5. Equipment Fund

This fund is generally not applicable to EUS groups, as its purpose is to provide students with additional laboratory equipment supplemental to that normally supplied by the university. In some cases, this has included purchases made for design team permanent equipment, but is up the Equipment Fund Committee to decide what it considers to be purchasable under the fund.

6.2. **MESC**

The MESC is a major contributor to many student initiatives, including design teams. There is a standard application form which can be filled out and submitted to the MESC. Information can be found here:

http://www.mcgill.ca/engineering/current-students/undergraduate/student-life/student-projects-funding

For regular applications, the maximum amount which may be received is \$1000, but do not ask for more than is needed, because it may not be granted and may potentially be at the expense of other groups if it is. MESC will request copies of all your receipts - however they are usually content to receive a print-out from the EUS accounts of the expenses that you submitted and the revenues received for the trip.

Approach EUS and your department (if applicable) for funding before approaching MESC. They want to see that you've exhausted other sources of money immediately available within the faculty of engineering.

6.3. Departments

Departmental administrators may have funds available for student projects. This varies greatly between departments, and departmental societies are generally the ones most likely to be able to benefit. Departmental representatives should approach their departmental chair (or potentially other officials in the department) about initiatives which will benefit students from that department, and see if the department is willing to make any contributions.

In many cases, your department may be in the habit of making an "annual" contribution to certain activities of your group. This sort of funding source is usually pretty reliable, but you should talk to the department every year to ensure that nothing has changed.

In some cases, groups that are not departmental societies receive funding from departments. The onus is on these groups to find ways to reach out themselves and convince departments that their activities are valuable to the students of that department.

6.4. **SSMU**

The SSMU has a variety of funds available to student groups. These funds are:

- Club Fund
- Ambassador Fund
- Campus Life Fund
- Green Fund
- Space Fund
- Charity Fund
- Equity Fund

See: http://ssmu.mcgill.ca/about-us/funding/funding-for-student-groups/

Each fund has a different set of criteria, and it is highly recommended that you check them out, because many of them actually have excess funds at the end of the year, meaning that they would have been able to provide funding to more applicants. Of those funds, only the Clubs Fund and Campus Life Fund were depleted – the others were underutilized.

Note that the Campus Life fund is very general for events that better student life, and the ambassador fund is applicable to a wide range of trips, so these are useful to many groups. The rest of the fund names are somewhat more self-explanatory.

6.5. McGill Alumni

The McGill Alumni Association awards money to student groups every year, and because it is not well known to everyone, it is an excellent group to apply to. They ask that the project be for the benefit of McGill students and the funds should be beyond the means of the general operating budget of the group. You can find the form here:

https://aoc.mcgill.ca/sites/aoc.mcgill.ca/files/student_sponsorship_program_form_1.pdf

6.6. LOJIQ

Les Offices Jeunesse Internationaux du Québec is an organization which supports a variety of projects undertaken by young adults in Quebec. Design teams often apply for funding from LOJIQ, and are often very successful. For more details, approach design team members with experience applying for funding through LOJIQ, or visit their website:

http://www.lojiq.org/

6.7. Sponsorship

This may be the best form of funding. There are tons of companies that want to get access to talented McGill engineering students, and are willing to pay top dollar to get some exposure. To put things in perspective, companies pay a combined \$15000+ for ads in the EUS Handbook. In the case of a Handbook, a professional company obtains the ads and takes a cut, but this shows the potential of sponsorship when done right.

Finding sponsorship is a big topic, and will not be covered in detail by this report. However, it is a potential gold mine for your group, and often all you need to do is include a company logo on some promotional materials. Considering that companies are often looking to hire students, giving them access to students is often something you WANT to do, regardless of the sponsorship money. If you want to find out more about sponsorship, contact corporate.relations@mcgilleus.ca.

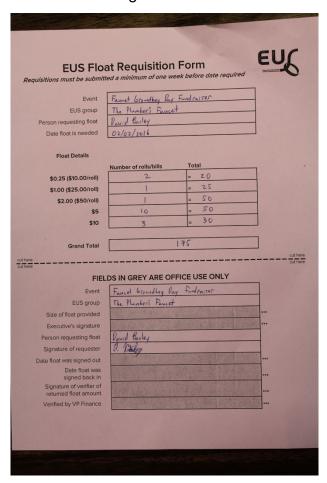
7. Other topics

There are a few other things you ought to be aware of when navigating the not-sobyzantine maze of EUS finances. Don't forget these!

7.1. Float Requests

Sometimes when you are selling tickets to an event, you need to start out with some cash so that you can make change. This is especially going to be the case if you have ticket prices that are not in multiples of 5 (which requires coins), or for anything that isn't a multiple of \$20 (because people like to pay with 20s). Therefore, it is useful to get some change from the EUS, as well as a cash box to keep it in.

To take care of this need, you can make a float request to the EUS. Simply fill out one of the purple float request forms found in the rack on the right as you enter the Office (same rack where you find cheque req forms), and put it in the floats folder on the door to the VP Finance's office. See the image below.



Make sure that you make your float request at least one week prior to needing the float. Your float will be ready for pickup in the EUS Office on the day that you need it. It is

expected that after you have used the cashbox and float for the day, you will return it to the VP Finance Office for safe storage. You can pick it up again next time you are selling.

When you have completed your sales campaign, set aside the amount of money from the original float, and deposit your revenues as you normally would. When you return the float, include as many \$5 and \$10 bills as possible, as well as many rolls of coins as possible. It is acceptable to return a few loose coins if it is necessary to round the value up \$5 or something, but otherwise a returned float should look very clean. Return the cashbox and float to the VP Finance Office, and leave a sticky note on it to indicate that you are finished with it. Try to return the float when Dianne or when the VP Finance is in the office, so that you can verify the float amount with them. This will protect your group in case the float does not add up later.

7.2. Internal Transfers

Often you will find that it is necessary to transfer money between EUS groups. This is a fairly simple process. You will find a green internal transfer slip in the EUS Office in the same rack where you find cheque req forms. See an example of the form below. Simply fill out the indicated fields and put it in the cheque req mailbox. The form must have the signatures of the financial officers of the groups involved in the transfer. So don't try to transfer the VP Finance budget away from me unless I agree to it!

Try to be tactful with the accounts which you choose to transfer funds from. If you paid for all the food for an event and you want to transfer half the food cost to the group you ran the event with, you should transfer out of your expense account into their expense account. You might have been tempted to mark the transfer of funds in your revenue account, but this would not be accurate – you are reducing an expense, not gaining a revenue, even though both have the same effect.

There are some other implications to this rule. Say group A and B run an event, but A handles the money during the event. \$2000 in revenue get deposited into Group A's accounts, and \$1000 in expenses get charged against them. You might be tempted to just transfer \$500 in profit to Group B from Group A, but the proper thing to do is to transfer \$500 in expenses and \$1000 in revenues, so that you get the same effect, but things are clearer in the books.

An example of a completed internal transfer slip can be seen below:

EUS Internal Account Transfer Request
Date: 27/04/15
FROM: Committee: Faucet Acct. name: Faucet Exp Acct. #: 5380-38 Approved by: David Backey
Signature: Deale
TO: Committee: Ledger Acct. name: Ledger Exp Acct. #: 5390-39 Approved by: Rudyard Kipling Signature: R. Kipling
Amount 400.00
Reason: Faucet reimburse Ledger for Blues Pub expenses
Office Use: Transfer # Date:

7.3. Overspending

The best word of advice on overspending is that you should not do it. But I guess I should say a few more things.

If you are a club or design team, the EUS will NOT refund expenses that are beyond what is in your account. If you need additional liquidity or cash flow, you have to mention this to the VP Finance AND the Budget Director in your budget. If this wasn't budget, under the new Financial Bylaws, you must request liquidity from the EUS Council.

If you are a department, the same deal applies. But departments are internal to the EUS, so there will be greater scrutiny as to why you have overspent. It is possible that the straw that broke the camel's back was an expenditure by someone who was just acting on the advice of an unorganized departmental VP Finance, and the EUS may try to help the spender if this is the case. I am not sure if the overspending VP Finance or the EUS is technically liable to reimburse the spender here, so let's just say that it is messy, so a departmental society MUST not go into the red.

As with clubs and design teams, departments may be allowed to **temporarily** go in the red provided they have approval from EUS VP Finance. This is only done in exceptional circumstances, such when time-sensitive payments must be made with

funding sources that have not come in yet (e.g. from MESC), or when a deposit has not yet cleared. Under such circumstances, proper documentation must be provided to indicate that funds are coming in (in the case of a deposit, proper documentation is the pink slip from the deposit). Minor expenses may also be made prior to student fee distribution being given out. All of these conditions for departments going into the red are at the discretion of the VP Finance. Please refer to the Financial Bylaws of the EUS for more details. This is a guidebook and not an absolute bible, especially for sensitive issues such as liquidity.

The same sort of deal goes for committees and services. You are only authorized to spend what is in your budget – the EUS is not obliged to reimburse anything beyond that. It is entirely possible that you will have cost overruns or disappointing revenues. As soon as you believe this will be the case, you must immediately contact the VP Finance and the exec under whom your group is managed, and explain your situation. We will work out a course of action which may involve spending cuts, budget increases, restructuring, or a combination. **Do this as soon as possible** when you realize that you are drifting from the budget.

8. Account Names and Numbers

The account names and numbers can also be found in the account booklet in the EUS office. The accounts here are the active and sorted by committee, club, department and design team.

Account numbers follow a really simple form. XYYZ-YY. X tells you if it's a Rev or Exp Account. Even values of X correspond to Rev Accounts while odd values correspond to Exp Accounts. YY is your department number which separates all the accounts. Z is your index if you have multiple accounts with the same department number. Most groups just have a Rev and Exp Account so it's really easy to just remember your department number and the pattern that your revenue account will either start with 4 or 6 and your expense account will start with 5 or 7.

8.1. EUS Committees by portfolio

8.1.1. VP Academic

Account Number	Account Name
4010-01	EPTS Rev
5010-01	EPTS Exp
4160-16	Techfair Rev
5160-16	Techfair Exp
6210-21	EUSF Rev
7210-21	EUSF Exp

5581-58	VP Academic Exp
4600-60	Tech Week Rev
5600-60	Tech Week Exp

8.1.2. **VP** Admin

Account Number	Account Name
4015-01	Activities Day Rev
5015-01	Activities Day Exp
4070-07	Blood Drive Rev
5070-07	Blood Drive Exp
4220-22	Council Rev
5220-22	Council Exp
5589-58	VP Admin Exp
4800-80	Junior Council Rev
5800-80	Junior Council Exp

8.1.3. VP Communications

Account Number	Account Name
6065-06	Publications Director Rev
7065-06	Publications Director Exp
4380-38	Faucet Rev
5380-38	Faucet Exp
5381-38	Faucet Food Exp
4390-39	Plumbers' Ledger Publication Rev
5390-39	Plumbers' Ledger Publication Exp
4420-42	Grad Committee Rev
5420-42	Grad Committee Exp
5430-43	Graphics Committee Exp
4440-44	Handbook Rev
5440-44	Handbook Exp
4480-48	Iron ring Rev
5480-48	Iron Ring Exp
4640-64	Photo Rep Rev
5640-64	Photo Rep Exp
5650-65	Pipeline Exp
4660-66	Plumbers' Ball Rev
5660-66	Plumbers' Ball Exp
5661-66	Plumbers' Ball Hotel Exp
5662-66	Plumbers' Ball Awards Exp
4680-68	InfoSys Rev
5680-68	Infosys Exp
5681-68	Infosys Telecom Exp
4690-69	Publicom Rev
4691-69	Plumbers' Station Rev
5690-69	Publicom Exp
5691-69	Plumbers' Station Exp
4760-76	TeN Rev

5760-76	TeN Exp
5770-77	VP Comm Exp
4830-83	Wine and Cheese Rev
5830-83	Wine and Cheese Exp
4840-84	Yearbook Rev
5840-84	Yearbook Exp
5850-85	Webpage Exp

8.1.4. VP External

Account Number	Account Name
6120-12	MEC Lite Rev
7120-12	MEC Lite Exp
4170-17	CFES Rev
4171-17	CFES Presidents' Meeting Rev
5170-17	CFES Fees Exp
5171-17	CFES Presidents' Meeting Exp
5175-17	CFES Exp
4185-18	QCESO Rev
5180-18	QCESO Fees Exp
5185-18	QCESO Exp
4230-23	CEC Rev
5230-23	CEC Exp
4240-24	QEC Rev
5240-24	QEC Exp
4340-34	Engineering Games Rev
5340-34	Engineering Games Exp
4370-37	External Affairs Rev
5370-37	External Affairs Exp
5583-58	VP External Exp
4700-70	MEC Rev
5700-70	MEC Exp

8.1.5. VP Finance

Account Number	Account Name
7100-10	Student Space Fund Long Term Exp
5510-51	Student Space Fund Short Term-Exp
5582-58	VP Finance Exp
4590-59	OAP Rev
5590-59	OAP Exp
5591-59	OAP Beer Exp
5592-59	OAP Food Exp
5593-59	OAP Clothing Exp
5594-59	OAP Entertainment Exp
4780-78	OAP Lite Rev
5780-78	OAP Lite Exp

8.1.6. VP Internal

A N	A A N
Account Number	Account Name
4080-08	Blues Pub Rev
5080-08	Blues Pub Exp
4190-19	Common Room Rev
4191-19	Common Room-Pool Table Rev
4192-19	Common Room-Foozball Table Rev
4193-19	Common Room-Air Hockey Table
4300-30	E-Week Rev
4301-30	E-Week Clothing Rev
5300-30	E-Week Exp
5301-30	E-Week Beer Exp
5302-30	E-Week Clothing Exp
5303-30	E-Week Equip & Decor Exp
4320-32	Volunteer Banquet Rev
5320-32	Volunteer Banquet Exp
4360-36	Engineering Adventure Com Rev
5360-36	Engineering Adventure Com Exp
4560-56	Frosh Rev
4561-56	Frosh Kits Rev
4562-56	Frosh Sponsorship Rev
5560-56	Frosh Exp
5561-56	Frosh Beer Exp
5562-56	Frosh Mailing Exp
5563-56	Frosh Food Exp
5564-56	Frosh Clothing Exp
5565-56	Frosh Equip & Decor Exp
5566-56	Frosh Pub Crawl Exp
5584-58	VP Internal Exp
6700-70	EUS Social Rev
7700-70	EUS Social Exp
4740-74	Sports Rev
4741-74	Flagball Rev
4743-74	Broomball Rev
4745-74	Soccer Rev
4746-74	Touch Football Rev
5740-74	Sports Exp
5741-74	Flagball Exp
5743-74	Broomball Exp
5745-74	Soccer Exp
5746-74	Touch Football Exp
5747-74	Flagball Ref Exp
5748-74	Broomball Ref Exp
5749-74	Soccer Ref Exp
6800-80	MERTW PubCrawl Rev
7800-80	MERTW PubCrawl Exp
4860-86	Ski Trip Rev
1000 00	On The Nov

8.1.7. VP Services

Account Number	Account Name
5190-19	Common Room Exp
5191-19	Common Room Music Exp
5192-19	Common Room Equip Repair Exp
4210-21	Copi Eus-Daily Cash
4211-21	Copi Eus-Internal Acct Rev
4213-21	Copi Eus-McGill Acct Rev
4214-21	Copi Eus-SSMU Acct Rev
4215-21	Copi Eus-Lobby Copiers Rev
5210-21	Copi Eus Lease Exp
5211-21	Copi Eus Supplies Exp
5212-21	Copi Eus Wages Exp
5213-21	Copi Eus Service Exp
5215-21	Copi Eus Other Exp
5216-21	Copi Eus Telecom Exp
4410-41	Frostbite Rev
5410-41	Frostbite Exp
5411-41	Frostbite Salaries Exp
5412-41	Frostbite Ice Cream Exp
5413-41	Frostbite Supplies Exp
5414-41	Frostbite Renovations Exp
4490-49	Copi-EUS 3D Daily Cash Rev
5491-49	Copi Eus 3D Supplies Exp
5492-49	Copi Eus 3D Wages Exp
4520-52	Lockers Rev
5520-52	Lockers Exp
5585-58	VP Services Exp
4750-75	General Store Rev
4751-75	General Store Internal Acct Rev
5750-75	General Store Exp
5751-75	General Store Supplies Exp
5752-75	General Store Paraphernalia Exp
5753-75	General Store Food Exp
5754-75	General Store Newspapers Exp
5755-75	General Store Wages Exp

8.1.8. President

Account Number	Account Name
4090-09	SEAM (Sustainablity Chair) Rev
5090-09	SEAM (Sustainablity Chair) Exp
6101-10	EUS Equity Comissionner Rev
7101-10	EUS Equity Commissioner Exp
5586-58	President Exp
5588-58	CRO Exp

8.2. Clubs

Account Number	Account Name	
6080-08	McGill Students' Flying Club Rev	
6081-08	McGill Students' Flying Club Air Race Rev	
7080-08	McGill Students' Flying Club Exp	
7081-08	McGill Students' Flying Club Air Race Exp	
6102-10	NSBE Club Rev	
7102-10	NSBE Club Exp	
6110-11	SEP Club Rev	
7110-11	SEP Club Exp	
4120-12	EIG Rev	
5120-12	EIG Exp	
6130-13	CSCE Club Rev	
7130-13	CSCE Club Exp	
6160-16	MIG Club Rev	
7160-16	MIG Club Exp	
6170-17	MAMSS Club Rev	
7170-17	MAMSS Club Exp	
6180-18	ASHRAE McGill Club Rev	
7180-18	ASHRAE McGill Club Exp	
6190-19	ICC Club Rev	
7190-19	ICC Club Exp	
6200-20	MSPE Club Rev	
7200-20	MSPE Club Exp	
4250-25	Queer Engineer Rev	
5250-25	Queer Engineer Exp	
6400-40	Lean Initiative Club Rev	
7400-40	Lean Initiative Club Exp	
4610-61	POWE Rev	
5610-61	POWE Exp	
4620-62	PPO Rev	
5620-62	PPO Exp	
4980-98	NOBE Rev	
5980-98	NOBE Exp	
4990-99	Reboot Rev	
5990-99	Reboot Exp	

8.3. Departments

8.3.1. Architecture

Account Number	Account Name
4960-96	Architecture-Misc Rev
4961-96	Architecture-Clothing Rev
4962-96	Architecture-Food Rev

4964-96	Architecture-Beer Rev
4965-96	Architecture-Trips Rev
4966-96	Architecture-Supply Store Rev
5960-96	Architecture-Dept Exp
5961-96	Architecture-Clothing Exp
5962-96	Architecture-Food Exp
5963-96	Architecture-Photocopy Exp
5964-96	Architecture-Trips Exp
5965-96	Architecture-Beer Exp
5966-96	Architecture-Supply Store Exp

8.3.2. Chem

Account Number	Account Name
4910-91	Chem-Misc. Rev
4911-91	Chem-Clothing Rev
4912-91	Chem-Food Rev
4914-91	Chem-Beer Rev
4915-91	Chem-Trips Rev
5910-91	Chem-Dept Exp
5911-91	Chem-Clothing Exp
5912-91	Chem-Food Exp
5913-91	Chem-Photocopy Exp
5914-91	Chem-Beer Exp
5915-91	Chem-Trips Exp

8.3.3. Civil

Account Number	Account Name
4900-90	Civil-Misc Rev
4901-90	Civil-Clothing Rev
4902-90	Civil-Food Rev
4904-90	Civil-Beer Rev
4905-90	Civil-Trips Rev
4906-90	Civil Colloquium Rev
5900-90	Civil-Dept Exp
5901-90	Civil-Clothing Exp
5902-90	Civil-Food Exp
5903-90	Civil-Photocopy Exp
5904-90	Civil-Beer Exp
5905-90	Civil-Trips Exp
5906-90	Civil-Colloquium Exp

8.3.4. Electrical, Computer, and Software

Account Number	Account Name
4920-92	ECSESS-Misc Rev
4921-92	ECSESS-Clothing Rev

4922-92	ECSESS-Food Rev
4924-92	ECSESS-Beer Rev
4925-92	ECSESS-Trips Rev
5920-92	ECSESS-Dept Exp
5921-92	ECSESS-Clothing Exp
5922-92	ECSESS-Food Exp
5923-92	ECSESS-Photocopy Exp
5924-92	ECSESS-Beer Exp
5925-92	ECSESS-Trips Exp

8.3.5. Materials

Account Number	Account Name
4950-95	Materials-Misc Rev
4951-95	Materials-Clothing Rev
4952-95	Materials-Food Rev
4954-95	Materials-Beer Rev
4955-95	Materials-Trips Rev
5950-95	Materials-Dept Exp
5951-95	Materials-Clothing Exp
5952-95	Materials-Food Exp
5953-95	Materials-Photocopy Exp
5954-95	Materials-Beer Exp
5955-95	Materials-Trips Exp

8.3.6. Mechanical

Account Number	Account Name
4930-93	MAME-Misc Rev
4931-93	MAME-Clothing Rev
4932-93	MAME-Food Rev
4934-93	MAME-Beer Rev
4935-93	MAME-Trips Rev
5930-93	MAME-Dept Exp
5931-93	MAME-Clothing Exp
5932-93	MAME-Food Exp
5933-93	MAME-Photocopy Exp
5934-93	MAME-Beer Exp
5935-93	MAME-Trips Exp

8.3.7. Mining

Account Number	Account Name
4940-94	CMEUS-Misc Rev
4941-94	CMEUS-Clothing Rev
4942-94	CMEUS-Food Rev
4944-94	CMEUS-Beer Rev
4945-94	CMEUS-Trips Rev

4947-94	CMEUS-Games Rev
5940-94	CMEUS-Dept Exp
5941-94	CMEUS-Clothing Exp
5942-94	CMEUS-Food Exp
5943-94	CMEUS-Beer Exp
5945-94	CMEUS-Trips Exp
5946-94	CMEUS-Photocopy Exp
5947-94	CMEUS-Games Exp

8.4. Design Teams

Account Number	Account Name
6020-02	McGill Baja Racing Rev
7020-02	McGill Baja Racing Exp
6030-03	McGill Concrete Canoe Rev
7030-03	McGill Concrete Canoe Exp
6040-04	McGill Electric Snowmobile Rev
7040-04	McGill Electric Snowmobile Exp
6050-05	McGill Formula SAE Rev
7050-05	McGill Formula SAE Exp
6060-06	McGill Electric Vehicle SAE Rev
7060-06	McGill Electric Vehicle SAE Exp
6070-07	McGill Robotics - Project 1 Rev
6071-07	McGill Robotics - Project 2 Rev
7070-07	McGill Robotics- Project 1 Exp
7071-07	McGill Robotics- Project 2 Exp
6090-09	McGill Chem-E Car Rev
7090-09	McGill Chem-E Car Exp
6300-30	McGill AERO Rev
7300-30	McGill AERO Exp
6310-31	McGill Rocket Team Rev
7310-31	McGill Rocket Team Exp
6320-32	McGill Bridge Building Rev
7320-32	McGill Bridge Building Exp
6340-34	MCGill 3D Printing Design Team Rev
7340-34	MCGill 3D Printing Design Team Exp